

**Julie M. Lambert**  
General Manager, Procurement  
Chief Procurement Officer



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**Phillips 66 US Supplier Diversity Position**

At Phillips 66, we consider diversity to be a fundamental part of our industry and an important contributor to our future as a global diversified energy manufacturing company. We are committed to building relationships within our communities by buying materials and services from diverse business enterprises.

Through the Procurement Policy, we communicate our commitment to Supplier Diversity to our employees, team members, and stakeholders. We make every effort to integrate qualified, diverse suppliers into first- and second-tier opportunities through our procurement processes. These efforts reinforce our vision of inclusiveness as we work to foster a diverse supplier base.

Sincerely,

A handwritten signature in blue ink that reads "Julie M. Lambert". The signature is written in a cursive style.

Julie M. Lambert  
General Manager, Procurement